

Introduction

This Supply Chain Safety Leadership Group (SCSLG) was formed to give focus to improving safety performance across the Highways England road network through collaborative working across the supply chain where common risks exist and provide a unified voice of the sector.

Our vision is to create a very clear shift in safety performance to ensure everyone who works with us and everyone who travels on the network gets home safe and well.

To find out more about the activity the Group is undertaking please go to the [Highways England Safety Hub](#).

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Events

Let's get together

Highways England are hosting a new event, to engage and further discuss Health Safety and Wellbeing.

The first of these quarterly webinars will be held on the 16th June at 16:00 where we will explore and discuss Effective Leadership.

This is an opportunity to hear from Highways England and share best practice and innovations from our supply chain partners.

Key Aims for the webinars are;

- Continual Improvements to health safety and wellbeing performance across the industry
- Provide opportunities for collaboration
- Improve opportunities to gain insight and share innovation
- Improved collaboration and best practice sharing

Please Register by Monday 14th June to book your place!

We hope you're able to join us!

Wednesday, 16 June 2021 16:00

Home Safe & Well Webinar

[Register](#)

Safety Moment: Collaborating to improve safety of site vehicle movements

Nick Holt, WJ Ltd, presented a safety moment on the work the East Midlands Asset Delivery (EMAD) health and safety working group are doing to address the site vehicle movements on site.

The project was born out of a perception within the EMAD community that there was an issue with regards to movements on site with particular concern around delivery drivers.

After creating a task and finish group to address those perceptions, the output revolves around three key elements:

- | | |
|-------------------------|---|
| • Planning | The point at which logistics are considered |
| • Induction | Not prescriptive but considerations and best practice |
| • Inclusion and Respect | Extending involvement of logistics operators and respecting challenges we each have |

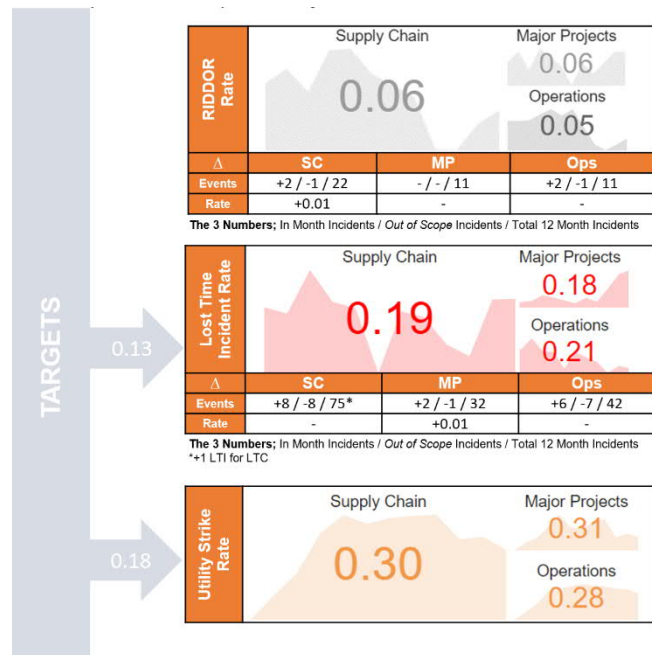
This new approach is seeking to improve the safety on all EMAD schemes and improve collaboration with the extended community. Something the SCSLG were very supportive on as a build on our load security and roadworthiness common standards and look forward to seeing the results of the survey and trial scheme.



**home
safe
and well**

Health, Safety and Wellbeing Performance
Key Stats

-  Major Projects - LTIR **0.18** – 2No. LTIs reported in April 2021
-  Operations – LTIR **0.21** – 6No. LTIs reported in April 2021
-  Utilities Strike Avoidance – improvement in month.


Trends and Priorities


Move from RIDDOR to LTI has now occurred and our target for the Supply Chain is 0.13

Utilities strike frequency rate is not improving in Major Projects

Concern over the recent increase in incidents involving reversing vehicles

Safety Hub
Using data to guide our priorities

The Group had asked for a deep dive into the AirsWeb data on the root causes for significant incidents occurring across the Smart Motorways Programme during 2019.

The top six root causes all revolved around poor planning and poor management.

The Group are then faced with the questions...

- How should we influence planning of work?
- How should we influence management of work?
- Are we asking the right questions to find the real root causes?

In the same way, we looked into incursions data for October 2020 to February 2021.

- The top reason by a clear margin was due to breakdown

The Group were really engaged with the discussion presented by this data and agreed to a number of areas of support the Safety Hub could provide in improving the quality of the data collected to better guide the improvement in performance we are all aiming for across the supply chain.

Highlights

Utility Strike Avoidance Innovation Project

Paul Doney of Highways England was joined by Bob Watson, Highways England, and Tim Embley, Costain, to present the utility strike avoidance innovation project sponsored by the Group.

The Project aims:

- To provide client leadership to reduce utility strikes
- To understand the behaviours required across the process to avoid strikes
- To use innovation and technology demonstration to drive change
- To embed improved methods into the industry (supported by i3P)



The Group welcomed the introduction of this project and the opportunity to use innovation and technology to eliminate one of our fatal risks.

We are all looking forward to seeing how this take our common standards to the next level.

Working group update: Suicide prevention

In March, Nicola Tweedie of Highways England came to the SCSLG to ask for our support with the work Highways England are doing leading an industry wide approach to preventing suicides on the strategic road network (SRN). The Group were keen to support and Dave Shaw, HW Martin, volunteered to sponsor a working group to support the supply chain "Intervening with people in crisis on the strategic road network".

The objectives driving the vision for the working group are as follows;

- To eliminate or reduce suicides on the SRN
- To equip road workers with the skills to effectively and compassionately manage people in crisis on the SRN to ensure the safety and wellbeing of all.
- To ensure that support following a suicide event or a prevented suicide attempt is available to all our people.
- To develop the capability to capture insight into events with the aim to reduce risk by using a data led approach to drive elimination

Dave presented the approach to this working group at our meeting which was discussed with great feedback and we look forward to seeing this piece of work develop.

Working group update: Live Lane Working

Dave Shaw, HW Martin, and his working group have been busy establishing the common standards for Live Lane Working (LLW) and Live Carriageway Crossing (LCC).

Working on or adjacent to a live carriage way poses significant risk to the road worker and increases the risk to the road user.

Our vision is for the delivery of the service to be safe for road workers, users and other parties.

The common intent has been produced and shared for comment with the Group this month and has been established to provide a common standard for how we plan, implement, monitor and record improvement, renewal, traffic management and in particular, maintenance work on the strategic road network in a way that collectively endorses a risk based approach to LLW and LCC and addresses the imperatives of safety, customer and delivery.

Watch this space for its release in the near future!

Working group update: Supervision

Nick Holt, WJ Ltd, presented an update on the supervision working group which is a fantastic piece of work pioneering an industry approach to the development of the supervisory community.

Watch this space for its release in the near future!



Adopting Common Standards

Overview – As a supplier community we have agreed to adopt a *common standard* to improve safety performance, following the principles of prevention and robustly applying the Hierarchy of Control, from the earliest stages of projects in development, and throughout construction, operation and maintenance, is at the heart of the refreshed approach that we are expecting all suppliers to follow.

The Common Standards - Our approach to defining expectations for methods to be used to improve safety performance across the supply chain includes:

Common Intent - documents that set expectations of what we “must” all do. These provide clear direction and guiding principles in relation to application of the hierarchy of control that we expect to be considered in the processes and procedures followed by every organisation.

Raising the bar – documents that provide “interpretation” on how to implement common intent across the whole asset lifecycle, including design, construction, operations and maintenance.

Common Intent and Raising the Bar Documents can all be found on the [Highways Safety Hub](#).

Status

| | SCSLG Member Lead | Common Intent Drafted | Common Intent Released | Raising the Bar Released |
|-----------------------------|-------------------------------|-----------------------|---|--|
| Highest Safe Speed | Non Member – Laura Baker (HE) | September 2020 | Feb 2021 Link to Safety Hub | N/A |
| Passport Scheme | Teresa Moss (HE) | November 2020 | Jan 2021 Link to Safety Hub | RtB 23 – Inductions – Released Jan 2021 Link to Safety Hub |
| Utilities Strike Avoidance | Lesley Waud (Atkins) | April 2020 | May 2020 Link to Safety Hub | RtB 9 – Released October 2020 Link to Safety Hub |
| IPV Strikes & TM Incursions | James Haluch (Amey) | May 2020 | June 2020 Link to Safety Hub | RtB 27 – Released October 2020 Link to Safety Hub New RtB 37 – IPV Usage – Target January 2021 |



| | | | | |
|--|-------------------------------|--------------------|---|---|
| | | | | New RtB 38 – Mobile Carriageway Closure, Animated Flowchart decision tool & Automated TM vehicles – Q2 2021 |
| Incident Investigation | Lesley Waud (Atkins) | June 2020 | July 2020 Link to Safety Hub | N/A |
| Mental Health | Glennan Blackmore (Skanska) | September 2020 | December 2020 Link to Safety Hub | New RtB 34 – Mental Health – Released Jan 2021 Link to Safety Hub |
| People & Plant Interface | Richard Stuart (Costain) | September 2020 | December 2020 Link to Safety Hub | New RtB 35 – Loading and Unloading Vehicles – Released Jan 2021 Link to Safety Hub |
| | | | | RtB 1 – Plant Standards – Target January 2021 |
| | | | | RtB 3 – PPI released March 2021 Link to Safety Hub |
| Safety by Design | John Dixon (Jacobs) | June 2020 | August 2020 Link to Safety Hub | RtB 26 - Target November 2020 |
| Lost Loads | Non Member (Balfour Beatty) | June 2020 | August 2020 Link to Safety Hub | New RtB 36 – Lost Loads - Released Jan 2021 Link to Safety Hub |
| Supervision | Nick Holt (WJ) | February 2021 | Target March 2021 | RtB 29 – Supervision - Target April 2021 |
| Ground Investigation | Richard Wilson (HE) | Target April 2021 | Target May 2021 | Target June 2021 |
| Roadworthiness | Phil Clifton (Balfour Beatty) | Target May 2021 | Target June 2021 | Target July 2021 |
| Live lane working / Carriageway Crossing | David Shaw (HW Martin) | Target June 2021 | Target July 2021 | Target August 2021 |
| Health by Design | Adam Green (FM Conway) | Target July 2021 | Target August 2021 | Target September 2021 |
| Archaeology | Richard Wilson (HE) | Target July 2021 | Target August 2021 | Target September 2021 |
| Suicide Prevention | David Shaw (HW Martin) | Target August 2021 | Target September 2021 | Target October 2021 |

New Working Groups being considered

- Excavations