

Introduction

This Supply Chain Safety Leadership Group (SCSLG) was formed to give focus to improving safety performance across the Highways England road network through collaborative working across the supply chain where common risks exist and provide a unified voice of the sector.

Our vision is to create a very clear shift in safety performance to ensure everyone who works with us and everyone who travels on the network gets home safe and well.

To find out more about the activity the Group is undertaking please go to the [Highways England Safety Hub](#).

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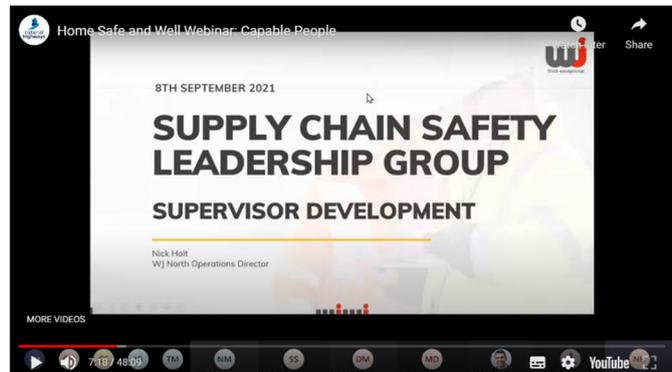
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Events

Home Safe & Well Webinar – Capable People

Nick Holt, WJ, presented the Groups approach to Supervisory Development at the Home Safe and Well Webinar on “Capable People” last month.

In addition, the National Highways Passport was also in the spotlight highlighting the key features and benefits to improve the skills across our Supply Chain by providing a common platform.



Action for Suppliers: Please follow this link to catch up on previous webinars and register your attendance to the next webinar on “Clear Expectations”. <https://highwaysengland.co.uk/industry/health-safety-and-wellbeing/home-safe-and-well/home-safe-and-well-webinar-archive/>

HE Passport Scheme Feature

Check out the latest newsletter from the passport team “The Inside Lane” for all the latest updates and new features being released including interviews and lessons learned from business leaders.

Action for Suppliers: Please follow this link to catch up on the latest edition of [The Inside Lane](#).



Safety Moment: Swept up by Safety!

This week we were grateful to receive a safety moment from Richard Wilson, Highways England, who shared a story about his chimney sweep. After requesting a routine sweep of his chimneys, Richard entered a conversation about his approach to health and safety following a large contract award expanding his SME business. After the usual moaning and groaning of the volume of work involved, what Richard was able to take from the discussion was that although it had been a quantum leap for his business to meet the requirements it had really made him focus on the health and safety of the people working for him and was therefore absolutely worth it.



Health, Safety and Wellbeing Performance

Key Stats



Major Projects - LTIR **0.15** – 2No. LTIs reported in August 2021



Operations – LTIR **0.23** – 2No. LTIs reported in August 2021



Utilities Strike Avoidance **0.29** – slight increase in month.



Trends and Priorities

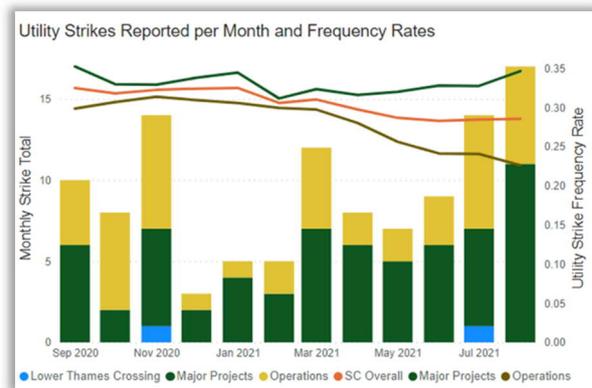


We need a major shift in performance to reach our target of 0.13.

Significant rise in utilities strikes in the last two months. A stark worsening in performance from an otherwise improving trend.

We were challenged as a Group to see what more we could be doing.

- Phase 1: Adopt Common Standards
 - We have implemented a system;
 - Is it in place?
 - Is it working?
- Phase 2: Eliminate fatal risks through Innovation
 - We have sponsored a project to utilise technology to remove the risk of utilities strikes. make a clear shift in technology to remove the risk.
 - The project is returning in October to give an update as to progress.



Action for Suppliers is to demonstrate their compliance with the common standards published by the Supply Chain Safety Leadership Group. Please follow the [link to the Safety Hub](#) for more information on common standards.

Safety Hub

Change in Safety Hub Chair

Mark Bridges, Galliford Try, is stepping down from the role of Safety Hub Chairman after 2 years at the helm. The Group would like to formally thank Mark for the great work he has done with both the Safety Hub and the contribution he has made to the SCSLG through the review of the raising the bar standards to provide guidance to implement the common standards. Ian Nixon, Costain, is assuming the role of Chairman and we look forward to working with him and the Safety Hub as we move into the new era for the SCSLG.

A message from Ian Nixon

I'm looking forward to leading the Highways Safety Hub to support SCSLG with home safe & well ambitions. Having been a champion within the Hub for the last decade I have seen the commitment there is to improve the Highways industry and look forward to what SCSLG and the Hub can achieve by working together in the coming months.



Raising the Bar Updates

The Safety Hub have revised the Raising the Bar 12 and rebranded as “Fitness for Work” in preparation for the Health by Design Common Intent.

Action for Suppliers please follow the link to the Safety Hub to access the revised [Raising the Bar 12 – “Fitness for Work”](#).

Highlights

Does the system work? Spotlight on the A14 reversing incident

Mark Berg and Julian Lamb came to present to the Group following their investigation into a grab wagon reversing incident on the A14 earlier this year. The aim of the presentation was to share learnings from the incident into what we could do better to ensure the adoption of common standards prevents such an incident occurring in the future.

Some key themes emerged from the session for us to review as a Group moving forward;

- The Common Intent was incorrectly interpreted as an instruction – organisations should use them to inform their approach to the application of their own procedures.
- This is not a story we haven’t heard before. How can we use technology to focus on the overarching systems which remove the risk?
- Cultural factors are still at play – how many opportunities were missed to prevent the incident from occurring?



The Group welcomed the open approach Mark and Julian brought to the session and value the greater insight provided into how we can improve moving forward.

Working Group Update: Health by Design

Lesley Waud and Adam Green presented progress from the Health by Design Working Group. Following some feedback, the Group agreed to provide further clarity on the purpose of the three common standards being produced;

- Mental Health – focuses on the wellbeing of our workforce
- Health by Design – focuses on the prevention of exposure to occupational health risks
- Suicide Prevention – focuses on the road user suicide prevention and the impact on our workforce of these events.

The establishment of common leading indicators to accompany the Common Intent was agreed in principle and identified as a good opportunity for us to measure the impact of the common standards moving forward.

Working Group Update: Road User Suicide Prevention

Nicola Tweedie, National Highways, came to the Group to provide an update on the road user suicide prevention working group. The Common Intent was shared and discussed with the view to bring back to the Group next month for approval to release. The document is looking really good and will be followed by a new Raising the Bar to be released in January 2022.

SCSLG Membership Updates

Change in SCSLG Chair

Phil Clifton, Balfour Beatty, is stepping down as Chairman of the SCSLG after 18 months at the helm. Having been one of the original founding members of the Group who joined in January 2019, Phil has been passionate about making a clear shift in safety performance across the Supply Chain by implementing robust common standards. Highlights include;

- Achieving the AFR target of 0.05 for the Supply Chain in March for the year 2020-21.
- Publication of 10No. Common Standards across Highways England's Supply Chain to create a clear shift in safety performance with a further 6No. to be released by the end of the year.
- Seeing the launch of the National Highways Safety Passport sponsored by the SCSLG
- Releasing a common industry approach to the development of our supervisory community
- Publishing the first Supply Chain Safety Dashboard to pull data from across the industry in the first step on the journey towards the ability to predict and prevent incidents.
- Provided strategic direction to the Safety Hub to further embed and raise industry standards
- Raised the profile of the SCSLG throughout the National Highways Supply Chain through the production of our own Monthly Bulletin, hosting our own live events and guest speakers at home safe and well webinars.

We are delighted to announce that Adam Green, FM Conway, has been voted in with a majority vote to take over as SCSLG Chair. With his refreshing approach to the elimination of life changing harm through the application of the hierarchy of control and embedment of technology we can see that the Group will be accelerated up another level in improving our health and safety performance.

A message from Adam Green

'It's an absolute privilege to be asked to chair the SCSLG; a group that has achieved so much to bring our industry together on such an important subject. I am really keen to continue this work and also use our collective knowledge to help us focus on fewer things that have a material impact on the safety of workers and the travelling public.'



A message from Mark Byard

"On behalf of National Highways and our wider supply chain, I'd like to thank Phil Clifton for his dedication and hard work during his time as Chair. Phil has always brought a focus on ensuring that the group delivers real tangible improvements and we've seen the SCSLG develop in its maturity under his leadership. Phil has also provided support to me personally, that I've valued highly. I'd also like to thank Ellie Hossack who through her situational awareness and tenacity, has helped us make sure there is structure and alignment across the many things we do. We are very fortunate to have Adam Green taking over the role of Chair. Adam brings some fresh thinking to the group and will be supported by Andrew Cox. Both Adam and Andrew place a lot of emphasis on engineering out risk at source, which is something that National Highways advocate through our Home Safe and Well approach. It is great to know that the group is in very safe hands."



Adopting Common Standards

Overview – As a supplier community we have agreed to adopt a *common standard* to improve safety performance, following the principles of prevention and robustly applying the Hierarchy of Control, from the earliest stages of projects in development, and throughout construction, operation and maintenance, is at the heart of the refreshed approach that we are expecting all suppliers to follow.

The Common Standards - Our approach to defining expectations for methods to be used to improve safety performance across the supply chain includes:

Common Intent - documents that set expectations of what we “must” all do. These provide clear direction and guiding principles in relation to application of the hierarchy of control that we expect to be considered in the processes and procedures followed by every organisation.

Raising the bar – documents that provide “interpretation” on how to implement common intent across the whole asset lifecycle, including design, construction, operations and maintenance.

Common Intent and Raising the Bar Documents can all be found on the [Highways Safety Hub](#).

Status

	SCSLG Member Lead	Common Intent Drafted	Common Intent Released	Raising the Bar Released
Highest Safe Speed	Non Member – Laura Baker (HE)	September 2020	Feb 2021 Link to Safety Hub	N/A
Passport Scheme	Teresa Moss (HE)	November 2020	Jan 2021 Link to Safety Hub	RtB 23 – Inductions – Released Jan 2021 Link to Safety Hub
Utilities Strike Avoidance	Lesley Waud (Atkins)	April 2020	May 2020 Link to Safety Hub	RtB 9 – Released October 2020 Link to Safety Hub
IPV Strikes & TM Incursions	James Haluch (Amey)	May 2020	June 2020 Link to Safety Hub	RtB 27 – Released October 2020 Link to Safety Hub
				New RtB 37 – IPV Usage – Target July 2021
				New RtB 38 – Mobile Carriageway Closure, Animated Flowchart decision tool & Automated TM vehicles – Q2 2021
Incident Investigation	Lesley Waud (Atkins)	June 2020	July 2020 Link to Safety Hub	N/A
Mental Health	Glennan Blackmore (Skanska)	September 2020	December 2020 Link to Safety Hub	New RtB 34 – Mental Health – Released Jan 2021 Link to Safety Hub
People & Plant Interface	Richard Stuart (Costain)	September 2020	December 2020 Link to Safety Hub	New RtB 35 – Loading and Unloading Vehicles – Released Jan 2021 Link to Safety Hub
				RtB 1 – Plant Standards – Target January 2021
				RtB 3 – PPI released March 2021 Link to Safety Hub

Safety by Design	John Dixon (Jacobs)	June 2020	August 2020 Link to Safety Hub	RtB 26 - Target November 2020
Lost Loads	Non Member (Balfour Beatty)	June 2020	August 2020 Link to Safety Hub	New RtB 36 – Lost Loads - Released Jan 2021 Link to Safety Hub
Supervision	Nick Holt (WJ)	April 2021 – Draft for approval Link to Teams	September 2021 Link to Safety Hub	RtB 29 – Supervision - Target July 2021
Ground Investigation	Richard Wilson (HE)	May 2021 – Draft for approval Link to Teams	Target June 2021	Target July 2021
Roadworthiness	Phil Clifton (Balfour Beatty)	July 2021 – Draft for approval Link to Teams	Target August 2021	Target September 2021
Live lane working / Carriageway Crossing	David Shaw (HW Martin)	May 2021 – Draft for approval Link to Teams	Target July 2021	Target August 2021
Health by Design	Adam Green (FM Conway)	August 2021 Link to Teams	Target September 2021	Target October 2021
Archaeology	Richard Wilson (HE)	May 2021 – Draft for Approval Link to Teams	Target August 2021	Target September 2021
Suicide Prevention	David Shaw (HW Martin)	September 2021 Link to Teams	Target September 2021	Target October 2021