

Introduction

This Supply Chain Safety Leadership Group was formed to give focus to improving safety performance across the Highways England road network through collaborative working across the supply chain where common risks exist and provide a unified voice of the sector.

The Supply Chain Safety Leadership Group's vision is to create a very clear shift in safety performance to ensure everyone who works with us and everyone who travels on the network gets home safe and well.

To find out more about the activity the Group is undertaking please go to the [Highways England Safety Hub](#) where we are working in collaboration to improve to achieve the vision.

Safety Moment

Learning from Good Practice on Aone+ after 6million hours RIDDOR free



<https://www.linkedin.com/feed/update/urn:li:activity:6766795745321340928>




Last year the Group decided they wanted to start to focus on leading indicators and learning from good practice so it was a great time to discuss the significant achievements of Aone+ after they reached the fantastic milestone of 6 million hours RIDDOR free. Richard Stuart, Managing Director of Costain, shared his reflections on how the team had been able to reach such a milestone and whether there were lessons to be learned and shared more widely. Key points discussed were as follows;

- 1) Safety culture has time to grow on longer term contracts
- 2) Engagement and behaviour front and centre of approach

The Group would like to congratulate the whole team on Aone+ on a great achievement and we agreed a follow up presentation from the Aone+ team would be extremely valuable to the Group to follow up on defining what good looks like.

Trends and Priorities

Key Stats

-  Major Projects - AFR **0.05** – 2No. RIDDORs reported in December 2020
-  Operations – AFR **0.06** – 0No. RIDDORs reported in December 2020
-  Utilities Strike Avoidance - December performance good but trend remains high.

Safety Hub

The Safety Hub is Raising the Bar!

A fantastic month for the Safety Hub who have published new Raising the Bar (RtB) standards to provide guidance in the adoption of the common intent.

- ➔ Update to RtB 23 to include adoption of the Passport Scheme
- ➔ New standard published for Mental Health - RtB 34
- ➔ New Standard published for Loading and Unloading Vehicles – RtB 35
- ➔ New Standard published for Lost Loads – RtB 36

Action for Suppliers – Adopt the common standards and check within our own organisations the status of embedment. Links to the new raising the bar guidance can be found in the status update below.

Highlights

Contractor Commercial Vehicle Checks – Mark Cartright, Highways England



An investigation has been commissioned by Warwickshire Police CVU in collaboration with Highways England to carry out gate checks on contractor commercial vehicles. Checks were carried out in the following areas;

- ➔ Vehicle condition / roadworthiness
- ➔ Driver licencing etc
- ➔ Load security and weight

A total of 354 vehicles checked at 4 sites and resulted in 38% of all vehicles checked having at least one issue.

Load security was the top issue by volume of issues recorded.

What was really important was that the majority of issues should have been picked up on pre-use checks. How can we help improve the performance?

- ➔ Supporting training framework



- ➔ Continued 'assurance' checks
- ➔ Adoption of operator validation / accreditation schemes
- ➔ Adoption of technology for pre-use checking applications

The Group agreed to create a common standard as a revision to the lost loads common intent to include commercial vehicle compliance.

Action for Suppliers – A Safety Alert was released in November 2020 on the topic of Vehicle Compliance Checks and can be found [here](#). Please ensure all vehicles start their journeys in a safe condition to drive.

Sponsors nominated for new working groups



Ground Investigation – Richard Wilson, Highways England

Live Lane Working / Carriageway Crossing – David Shaw, HW Martin



Lost Loads V2 - Commercial Vehicle Checks - Phil Clifton, Balfour Beatty

Roadsacademy embedding of Safety Leadership – Lesley Waud, Atkins



Action for Suppliers – Volunteers wanted to support working groups who have a passion to improve safety in across our industry – new and existing. Please register interest [here](#).

Trend Analysis – Topic of the Month

Incident Investigation – Why are they overdue?

The Group requested further information from Airsweb as to what the current standard of reporting was for incident investigation as a follow up to the launch of the common intent. Results showed that ~80% investigated within 10 days but less than 60% events signed off and less than 40% reported within 24 hour period.

Action for Suppliers – Improvement required! Check within your teams as to the adoption of the common intent on incident investigation and that all reporting periods are being adhered to.

Slips, Trips and Falls – What are the root causes?

The Group are looking to understand why slips, trips and falls continue to be a top offender in incidents and to target an area for the creation of common standards.

The data shows that there are 275 recorded incidents and slips, trips and falls ranks 17th in All event types and 1st in personal injury event types.

Causations seem to point towards behaviours and safety standards not being followed however, the data points towards us needing to address the current causation model in Airsweb to improve the quality of the data and attain the true root causes.

The Group agreed this required more investigation in order to form a common standard.

Adopting Common Standards

Overview – As a supplier community we have agreed to adopt a *common standard* to improve safety performance, following the principles of prevention and robustly applying the Hierarchy of Control, from the earliest stages of projects in development, and throughout construction, operation and maintenance, is at the heart of the refreshed approach that we are expecting all suppliers to follow.

The Common Standards - Our approach to defining expectations for methods to be used to improve safety performance across the supply chain includes:

- Common Intent - documents that set expectations of what we “must” all do. These provide clear direction and guiding principles in relation to application of the hierarchy of control that we expect to be considered in the processes and procedures followed by every organisation.
- Raising the bar – documents that provide “interpretation” on how to implement common intent across the whole asset lifecycle, including design, construction, operations and maintenance.

Common Intent and Raising the Bar Documents can all be found on the [Highways Safety Hub](#).

Status

	SCSLG Member Lead	Common Intent Drafted	Common Intent Released	Raising the Bar Released
Highest Safe Speed	Non Member – Laura Baker (HE)	September 2020	Target November 2020	N/A
Passport Scheme	Teresa Moss (HE)	November 2020	Jan 2021 Link to Safety Hub	RtB 23 – Inductions – Released Jan 2021 Link to Safety Hub
Utilities Strike Avoidance	Lesley Waud (Atkins)	April 2020	May 2020 Link to Safety Hub	RtB 9 – Released October 2020 Link to Safety Hub
IPV Strikes & TM Incursions	James Haluch (Amev)	May 2020	June 2020 Link to Safety Hub	RtB 27 – Released October 2020 Link to Safety Hub
				New RtB 37 – IPV Usage – Target January 2021
				New RtB 38 – Mobile Carriageway Closure, Animated Flowchart decision tool & Automated TM vehicles – Q2 2021
Incident Investigation	Lesley Waud (Atkins)	June 2020	July 2020 Link to Safety Hub	N/A
Mental Health	Glennan Blackmore (Skanska)	September 2020	December 2020 Link to Safety Hub	New RtB 34 – Mental Health – Released Jan 2021 Link to Safety Hub
People & Plant Interface	Richard Stuart (Costain)	September 2020	December 2020 Link to Safety Hub	New RtB 35 – Loading and Unloading Vehicles – Released Jan 2021 Link to Safety Hub
				RtB 1 – Plant Standards – Target January 2021
				RtB 3 – PPI – Target Q2 2021
Safety by Design	John Dixon (Jacobs)	June 2020	August 2020 Link to Safety Hub	RtB 26 - Target November 2020
Lost Loads	Non Member – Chris English (Balfour Beatty)	June 2020	August 2020 Link to Safety Hub	New RtB 36 – Lost Loads - Released Jan 2021 Link to Safety Hub



Supervision	Nick Holt (WJ)	Target January 2021	Target March 2021	RtB 29 – Supervision - Target April 2021
Ground Investigation	Richard Wilson (HE)	Target March 2021	Target April 2021	Target May 2021

New Working Groups being considered

- Live Lane Working / Carriageway Crossing
- Excavations
- Lost Loads V2 - Commercial Vehicle Checks
- Roadsacademy embedding of Safety Leadership