

## Introduction

This Supply Chain Safety Leadership Group was formed to give focus to improving safety performance across the Highways England road network through collaborative working across the supply chain where common risks exist and provide a unified voice of the sector.

The Group includes representatives from Highways England and its supply chain to encompass major projects, operations and its supply chain. It provides safety leadership and clear strategic direction to the supplier community, overseeing the development and adoption of health, safety and wellbeing improvement activities throughout the Highways England supply chain, aimed at eliminating fatal risks - reducing risks on the network to operatives and road users. It is responsible for raising the quality of conversations between Highways England and the entire supply chain, improving supply chain safety maturity through collaborative working, agreeing key priorities to deliver change at pace and reduce inefficiencies.

The Supply Chain Safety Leadership Group's vision is to create a very clear shift in safety performance to ensure everyone who works with us and everyone who travels on the network gets home safe and well.

To find out more about the activity the Group is undertaking please go to the [Highways England Safety Hub](#) where we are working in collaboration to improve to achieve the vision.

In order to raise the perception of the work the Group is delivering within our own organisations we have commenced a monthly bulletin to help reinforce the messaging and execute the vision.

## Safety Moment

### Live lane crossing incident A57 Westwood Roundabout

This month, Phil Clifton of Balfour Beatty, highlighted a key area we as a group should put a spotlight on – Live lane crossing.



Following recent road traffic incident, it highlighted a few key issues for the group which they used the [Common Intent for Incident Investigation](#) to assess against;

1. Why was the risk not eliminated?
  - a. On the Strategic Road Network (SRN) non motorway routes – what is our stance on live lane crossing as an industry?
2. Why was the risk not reduced/substituted/isolated?

- a. Design – How do we address the diversion and maintenance of existing pedestrian routes?
3. Why weren't robust engineering controls in place?
  - a. Traffic Management – What is best practice for denoting the crossing so it is visible?

The group decided to ask James Haluch of Amey to review and recommend whether the SCSLG needed to create a common intent around the issue of Live Lane Crossing.

### Safety Hub Sustained Industry Winter Working Campaign

The Highways England Safety Hub have created a catalogue of material to support an industry wide sustained campaign to highlight the risks of winter working.

To access the materials please follow the link - <http://www.highwaysafetyhub.com/winter-2020.html>

To place some level of consistency to the campaign we are asking that each month follows a theme. We have also included some SCSLG specific posters and presentations to ensure there is some consistency to these themes.

Month	Theme
November	Preparation for winter
December	Safe Finish
January	Safe Start

Suggested Topics for discussion in these months are;

- Shorter days / Darker Nights
- Seasonal Driving
- Seasonal Affective Disorder
- Boots ready for Autumn / Winter
- Slip, Trip and Fall
- Winter Maintenance
- Seasonal Merriment – Drug and Alcohol
- 12 days of Christmas
- Cold Injuries

**Action for Suppliers** - We expect all suppliers working on the Highways England network to adopt the principles of the Common Intent documents in their own processes and procedures and to use/contribute to the Guidance contained in the Raising the Bar documents. We urge you to contact your site teams and safety advisors to see what you could do differently to adopt a common standard to reduce utilities strikes.

### Trends and Priorities

Who is responsible for maintaining plant and equipment?

It was highlighted to the group that there has been a drop in standards in the responsibility for maintaining plant and equipment.

**Action for Suppliers** – Check who is responsible and do they have the necessary competence to do so.

**Safety Alert**  referencing SCSLG Common Intent

Highways England have published a safety alert on a recent utilities strike which made reference to the application of the common intent.

Action for Suppliers – Ensure the Common Intent documents are being used effectively within your organisations.

Drivers Checks 🚗 Are you safe to travel?

Highways England have been undertaking driver's vehicle checks in partnership with the Police which has highlighted a significant number of incidents.

Action for Suppliers – Are you safe to travel?

HE Passport gaining momentum

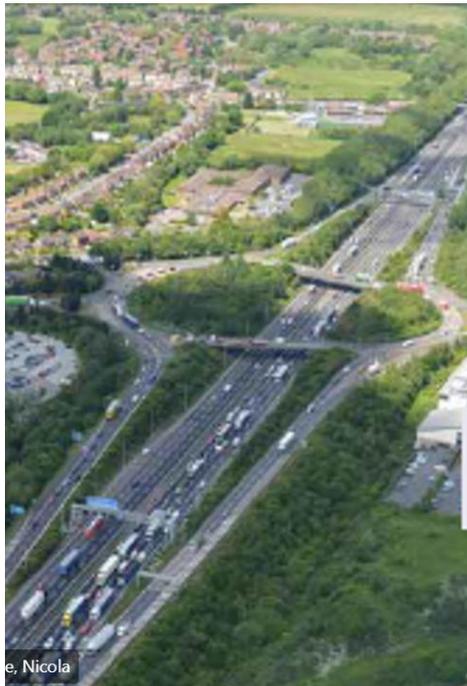
The Highways Common Induction is now live! A new Common Intent and update to Raising the Bar 23 will be published in support of the roll out.

Action for Suppliers – How is the embedment of the system taking shape in your organisation?

## Highlights

Suicide Prevention Toolkit 2020 – Nicola Tweedie, Highways England

Nicola Tweedie came to the group to give us a really enlightening talk about the [Suicide Prevention Toolkit](#) following a sharp increase in suicides on the road network in August. Following the launch of the Suicide Prevention Strategy in 2017 there has been a focus on suicide prevention, crisis intervention and support after suicide.



## Role of the supply chain

- Adopt an industry response to suicide prevention.
- Recognise suicide is not inevitable it is preventable.
- Recognise suicide as a road safety issue.
- Share knowledge and best practice – problem solving and innovation.



Action for Suppliers – How do we adopt an industry response to suicide prevention? Make use of the Suicide Prevention Toolkit within your organisations. Let's talk, any questions?

[Suicide.prevention@highwaysengland.co.uk](mailto:Suicide.prevention@highwaysengland.co.uk)

Spotlight on Operations – Alan Shepherd, Highways England

Alan gave the group an interesting insight into the work he and his team are doing to help support the engagement and embedment of the work of the SCSLG. He shared a great flowchart they have created

to embed Home Safe and Well into the processes which includes adopting our common standards – Common Intent and Raising the Bar.

**Home Safe and Well: Supply Chain Safety Learning  
Commissioning Supply Chain Safety Leadership Group**

Regional	National	Operations Safety Working Group	Operations Safety Steering Group	Supply Chain Safety Leadership Group
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**Launching our Supervisor Development Survey – Nick Holt, WJ**

One of the Group’s initiatives is the Development of our Supervisory Community.

The skills that our workforce possess are one of the most valuable assets we have within our industry, especially those skills held by our supervisory employees, who can influence the behaviour of those around them. Consequently, it is important that we continue to develop these employees. The first step in the initiative to develop our supervisory community is to conduct a survey to help the Group understand the existing level of skills and training available in our sector, any issues and skills areas that need additional development.

The information we gather from the survey will be used to address problems and to develop training that helps level up our supervisory employees and as a result the performance of our entire industry.

In order for use to do this, we need your help in completing this short survey which will only take around 10 minutes to complete.

The survey needs to be completed by the person responsible for HR/training at your organisation. If this is not you, please could we ask you to forward this email and the survey link to the most relevant person at your organisation.

To complete the survey, please follow the link below:

[www.surveymonkey.co.uk/r/SCSLGsupervisorydevelopmentsurvey](http://www.surveymonkey.co.uk/r/SCSLGsupervisorydevelopmentsurvey)

**Adopting Common Standards**

Overview – As a supplier community we have agreed to adopt a *common standard* to improve safety performance, following the principles of prevention and robustly applying the Hierarchy of Control, from the earliest stages of projects in development, and throughout construction, operation and maintenance, is at the heart of the refreshed approach that we are expecting all suppliers to follow.

The Common Standards - Our approach to defining expectations for methods to be used to improve safety performance across the supply chain includes:

- Common Intent - documents that set expectations of what we “must” all do. These provide clear direction and guiding principles in relation to application of the hierarchy of control that we expect to be considered in the processes and procedures followed by every organisation.
- Raising the bar – documents that provide “interpretation” on how to implement common intent across the whole asset lifecycle, including design, construction, operations and maintenance.

Common Intent and Raising the Bar Documents can all be found on the [Highways Safety Hub](#).

**Status**

SCSLG Member Lead	Common Intent Drafted	Common Intent Released	Raising the Bar Released
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60MPH through roadworks	Non Member – Laura Baker (HE)	September 2020	Target November 2020	N/A
Utilities Strike Avoidance	Lesley Waud (Atkins)	April 2020	May 2020 <a href="#">Link to Safety Hub</a>	October 2020 <a href="#">Link to Safety Hub</a>
IPV Strikes & TM Incursions	James Haluch (Amey)	May 2020	June 2020 <a href="#">Link to Safety Hub</a>	RtB 27 - Target November 2020
				New RtB – IPV Usage – Target January 2021
				New RtB – Mobile Carriageway Closure, Animated Flowchart decision tool & Automated TM vehicles – Q2 2021
Incident Investigation	Lesley Waud (Atkins)	June 2020	July 2020 <a href="#">Link to Safety Hub</a>	N/A
Mental Health	Glennan Blackmore (Skanska)	September 2020	Target November 2020	Target December 2020
People & Plant Interface	Richard Stuart (Costain)	September 2020	Target November 2020	Target December 2020
Safety by Design	John Dixon (Jacobs)	June 2020	August 2020 <a href="#">Link to Safety Hub</a>	RtB 26 - Target November 2020
Lost Loads	Non Member – Chris English (Balfour Beatty)	June 2020	August 2020 <a href="#">Link to Safety Hub</a>	Target December 2020
Supervision	Nick Holt (WJ)	Target January 2021	Target March 2021	Target April 2021

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