



Supply Chain Health & Safety Leadership Group

■ Update 10th October 2022



IDENTIFYING THE RISKS



SCSLG Members



Adam Green CEO (Chair)



David Shaw HW Martin



Glennan Blackmore Highways Sector Director



John Dowsett CEO



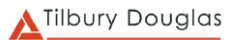
Jonathan Giles Senior Managing Consultant



Vicki Glover HR Director



Andy Gifford Highways Director



Catherine Brookes Highway Sector Director



Andrew Sharp Managing Director



Ian Spellacey Client Director Strategic Highways



Mitesh Solanki Managing Director



Simon Ellison Highways Director



Doug Mills Divisional Director



Nick Holt Operation Director



Toria Thomas Global Safety in Design
Director



Ellie Hossack Head of Delivery



Stephen Knott Account Director



Tony Slater Managing Director



James Haluch Managing Director



Melanie Clarke Health Safety & Wellbeing Director

Dean Sporn Director Regional Investment Programme South

Alan Shephard Regional Director

Richard Wilson HS&W Lead Commercial & Procurement

Teresa Moss HS&W Business Partner

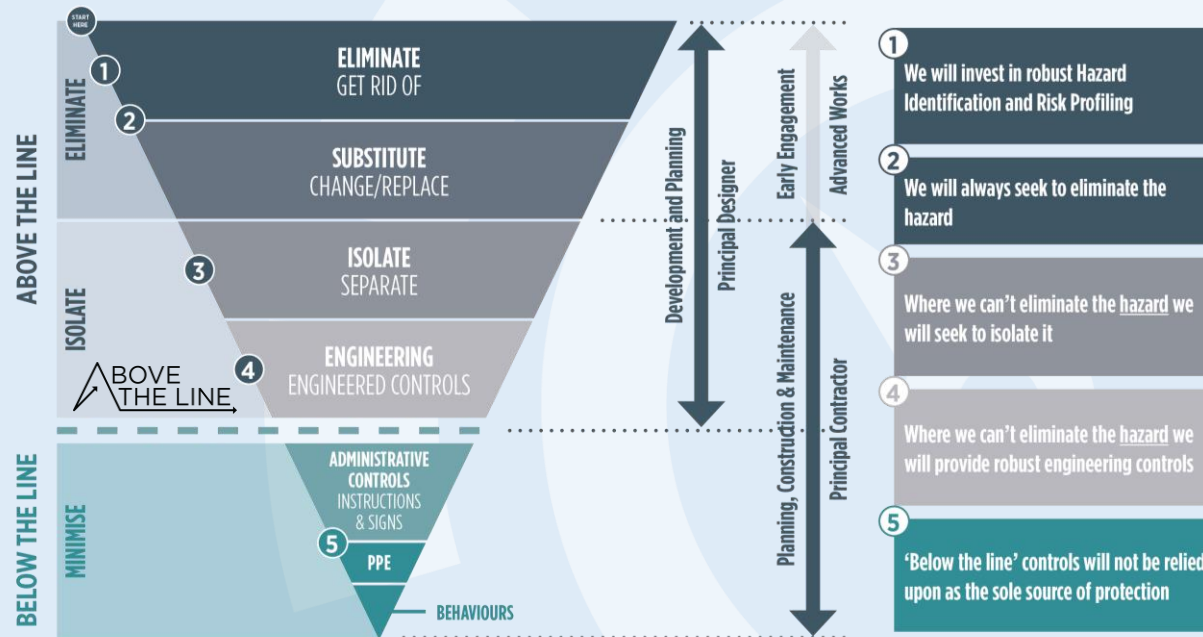
Vision

To eradicate any occurrences of fatal harm from “**significant risks**” throughout the complete lifecycle of all National Highways assets by 2030 and prevent occupational health life-changing harm by 2040, by elimination, substitution, isolation and/or engineering controls.

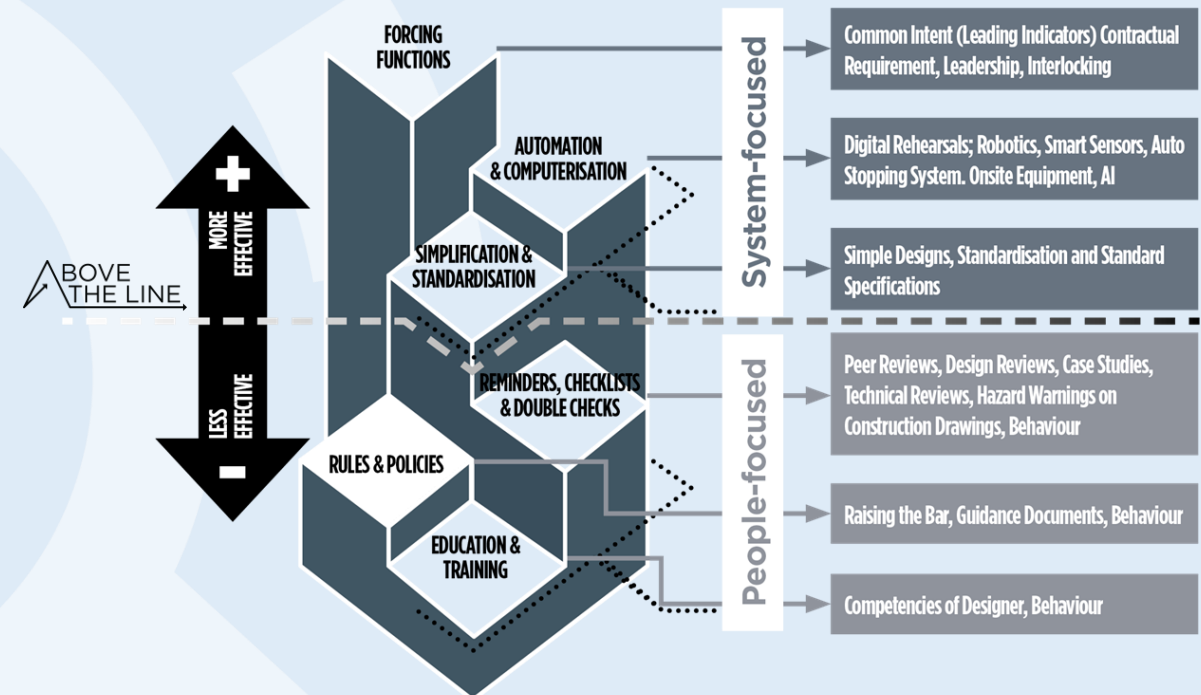


Future Focus and Approach

HIERARCHY OF CONTROL



HIERARCHY OF INTERVENTION EFFECTIVENESS



- We still kill and have health concerns
- **Health and Safety Performance** - needs to be sustainable with Leading Indicators as a measure of performance. We can decide what H+S performance looks like rather than what we do at the moment which is the absence of accidents



Risk Profiling Results



PRIORITY GROUPS



IDENTIFYING THE RISKS

RISK PROFILE - A FIRST FOR INDUSTRY

Occupational Road Risk

People Plant Interface

Incursions + IPV Strikes

Working at Height

Temporary Works

Underground – Overground Services

Occupational Health – Noise – Dust – Manual Handling

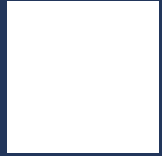
Plant Turnover

Lifting Operation

What's been achieved since April?

- Phase 2 and 3 Risk Profiling now complete thanks to the Safety Hub
- Redesigned Common Intent and Raising the Bar Templates - Significant Risk Thinking and Simplification
- 6 Significant Risk Group's created and commenced;
 - H+S Performance (Leading Indicators) – Andrew Sharp
 - People Plant Interface – Simon Ellison
 - Healthier and Safer in Design and Delivery – Ian Spellacey
 - Occupational Road Risk – Nick Holt
 - Communications – Vicki Glover
 - Incursion and IPV – James Haluch
- Bow Tie Analysis now being conducted in all groups with help from Kier and Costain





Significant Risk Groups

6 Significant Risk Groups commenced. Each Group is led by a SCSLG Member + members from Safety Hub and supporting organisations

Groups will be required to deliver:

- Vision + Leading Indicator with 2 year milestones
- Background information plus detailed risk analysis and frequency of exposure
- A review of transferable innovations
- The application of Reverse Triangle and Hierarchy of Intervention - going Above the Line
- The removal human error – what are the performance influencing factors (PIF's)
- Leading Indicators and HS performance weak signals
- Legacy and Embedment (Significant Risk Compliance)
- Communication of achievement

 Thank You

